

Minutes of the 2026 Annual General Meeting of Shareholders

Jenkongklai Public Company Limited

The 2026 Annual General Meeting of Shareholders (“AGM 2026” or “Meeting”) of Jenkongklai PCL (the “Company”) was held on 20 April 2026, at 10:00 a.m. on the 5th floor, THE MITR-TING ROOM, Samyan Mitrtown Tower. Rama 4 Road, Wangmai Sub-district, Pathumwan District, Bangkok, 10330. Mrs.Vipa Pattanavanichkul, Chairperson of the Board of Directors was acting as the chairperson of the Meeting (“Chairperson”).

The Board of Directors assigned Ms.Supavadee Maneewannakul to act as the MC of the Meeting. She introduced the directors who attended the Meeting as follows:

Directors present in the meeting room:

- | | |
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| 1.) Mrs. Vipa Pattanavanichkul | Chairperson of the Board of Directors / Independent Director |
| 2.) Mrs. Tipawan Chayutimanta | Director / Chairperson of the Audit Committee / Independent Director |
| 3.) Mr. Pakorn Penparkkul | Director / Audit Committee Member / Independent Director |
| 4.) Mr. Santipol Jenwattanaphaisarn | Vice Chairman of the Board of Directors / Chief Executive Officer |
| 5.) Mr. Sudwin Panyawongkhanti | Director / Chief Financial Officer |
| 6.) Miss Wanlapa Plathong | Director / Chief Operating Officer |
| 7.) Miss Jutamas Wilailertpongpun | Director / Chief Technology Officer |

Directors who meet via electronic media:

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|-------------------------------|--|
| 1.) Miss Praopetch Srijatanta | Director / Audit Committee Member / Independent Director |
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In this regard, 8 directors attended the Meeting, represent equal to 100% of total directors.

Miss Supavadee Maneewannakul also introduced the External Auditor, the Financial Advisor, and the Legal department attending the Meeting as follows:

External Auditor attending the Meeting:

- | | |
|----------------------------------|-------------------------------------|
| 1.) Mr. Krit Chatchavalwong | PricewaterhouseCoopers ABAS Limited |
| 2.) Miss Sanicha Akarakittilap | PricewaterhouseCoopers ABAS Limited |
| 3.) Miss Passakorn Lertsudkanung | PricewaterhouseCoopers ABAS Limited |

Financial Advisor attending the Meeting:

1.) Miss Nuanphan Vivithanaporn Asset Pro Management Company Limited

Together with 2 staffs

Legal department attending the Meeting:

1.) Miss Tunyathon Inrat Jenkongklai PCL

Miss Supavadee Maneewannakul informed the Meeting that the Company has fixed March 9, 2026 as the Record Date for determining the shareholders entitled to attend the Annual General Meeting of Shareholders. Today's Meeting, the shareholders and proxy-holders attending the Meeting were 64 pax attending in person and 14 pax by proxy totaling 78 pax, consisting of 236,912,337 shares, equivalent to 59.23% of total paid-up share of 400,000,000 shares, forming a quorum according to the regulations of Association of the Company and as required by law which requires that there must be no less than 25 shareholders and proxies present at the meeting or not less than half of the total number of shareholders. And there must be totaling not less than one-third (1/3) of total paid-up shares to form a quorum.

(The Company continues to open registration for shareholders at any time until the Meeting is completed. The shareholders still have the right to vote on the agenda that they attended the Meeting in time and have not yet considered voting from that agenda onwards.)

Mrs.Vipa Pattanavanichkul, Chairperson of the Board of Directors, acting as the chairperson of the Meeting (the “Chairperson”), thanked all shareholders and proxies for attending the AGM 2026 and opened the Meeting. Then inform the MC to explain the voting method and the method of counting votes for the Meeting to acknowledge. The important points are as follows:

Rules, voting methods, vote counting, and methods for asking questions or expressing opinions are as follows:

The guidelines on how to vote are as follows:

- 1.) The Meeting will consider matters according to the agenda specified in the Meeting invitation letter.
- 2.) In voting, shareholders will have votes equal to the number of shares they hold, 1 share for 1 vote.
- 3.) The Chairperson will propose the Meeting to consider voting on each agenda. The opinion of the Meeting will be asked whether any shareholder agrees, disagrees, or abstains from voting. By allowing

shareholders who come in person or as proxies to have only one opinion. (Unless it is the Custodian's vote which is specified in the proxy to divide the votes)

Counting votes and notifying vote-counting

The Officers will count the votes only for shareholders who wish to vote against or abstain from voting on each agenda item that has been marked on the voting confirmation card that the Company has distributed when registering to attend the Meeting. The votes of disapproval or abstention will be deducted from the total number of votes attending the Meeting on that agenda. The remaining votes will be considered as votes cast in favor of that agenda.

In this regard, shareholders using proxy form B and C, who have pre-determined their voting for each agenda item, the Company has already recorded the votes.

Officials will count votes for each agenda from the voting confirmation ballot that shareholders who come in person or proxies who attend the Meeting and have the right to vote have marked and will notify the Meeting of the voting results for every agenda before the Meeting had finished.

The following ballots shall be considered void:

1. A ballot indicating more than one voting intention
2. Any alteration or deletion of a voting intention without the shareholder's signature affixed
3. A ballot that has been entirely crossed out
4. A ballot that is damaged or in a condition rendering the voting result illegible

To maintain transparency in counting meeting votes and good governance, the Meeting facilitator asked for volunteers from the attendees to join as witnesses in the vote counting. Miss Hathaithip Wongbut, proxy holder, came in person and expressed her desire to be a witness to the vote-counting.

Procedures for Inquiries and Comments

Shareholders or proxies wishing to inquire or comment on any agenda item may raise their hand once the Chairperson opens the session for that specific agenda. A staff member will bring a microphone to you. Before proceeding with your inquiry or comment, please state your full name and specify whether you are attending as a shareholder or a proxy for the purpose of accurate minute-taking.

Anti-Corruption Policy

The Company realizes that corruption is a major negative and obstacle to social and economic development. It is an improper business practice, creates business injustice, and has a negative impact on the Company's reputation in terms of business ethics and the Company's competitiveness and make the Company unacceptable both domestically and internationally, including reducing the confidence of shareholders, investors and all stakeholders. The Company has a policy of Anti-corruption as a key principle in conducting business that will not support any business, group of persons or individuals who are involved in seeking undue benefits, whether directly or indirectly from the abuse of power with a clear guideline to cooperate and support the government and private sectors. The Company has therefore established an Anti-corruption Policy using government guidelines, including the “Private Sector Collective Action Coalition Against Corruption”, as a guideline for all directors, executives and employees of the Company.

The Chairperson then proceeded with the Meeting according to the various agendas, which were included in the meeting invitation letter as follows:

Agenda 1: Approval of the minutes of the Annual General Meeting of Shareholders for the year 2025, held on 10 April 2025.

The Chairperson informed the minutes of the AGM 2025, held on 10 April 2025. The Meeting considered various matters according to the agenda specified in the meeting invitation letter. The details appear in Attachment 1, which the Board of Directors considers to have been recorded correctly. Therefore, it is appropriate to propose that the shareholder's meeting consider approving the minutes of the AGM 2025, held on 10 April 2025, of Jenkongklai PCL. This agenda item must be approved by a majority vote of the number of votes of shareholders who attended the meeting and voted and asked if any shareholders had any questions or comments about this agenda.

Since the shareholders had no questions or comments about this agenda, the Chairperson asked the Meeting to consider adopting the minutes of the AGM 2025, held on 10 April 2025.

Resolution: The Meeting had unanimously resolved to certify the minutes of the AGM 2025, held on 10 April 2025 as proposed with the following votes;

Approved	226,825,329	Votes	equivalent to 100.00 percent
Disapproved	0	Vote	equivalent to 0.00 percent
Abstained	10,086,500	Votes	(Not constituted as voted)
Voided Ballot	0	Vote	equivalent to 0.00 percent

Note: In this agenda, there were more shareholders attending the Meeting than at the beginning of the Meeting, totally number of share increasing of 11,304,503 shares.

Agenda 2: Acknowledge the Company's performance results for the year 2025.

The Chairperson assigned Mr. Sudwin Panyawongkhanti, the Chief Financial Officer, to report to the Meeting.

Operating results and financial position

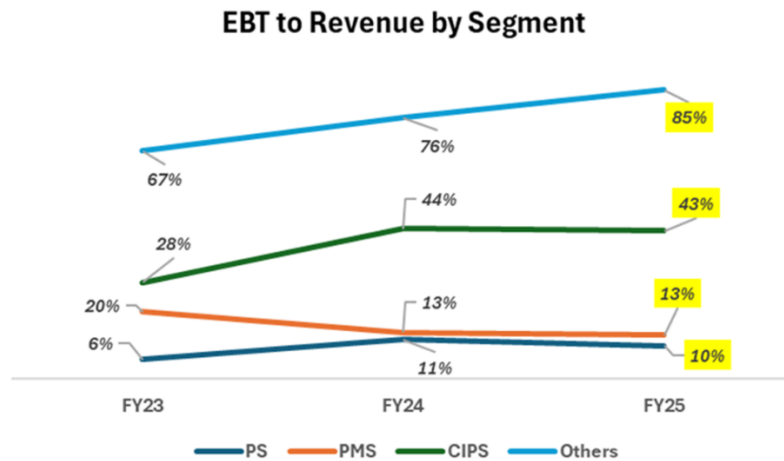
1. Revenue from operating

The Company had total revenue of THB 549.5 million for 2025, representing a slight decrease of approximately THB 10 million year-on-year compared to 2024. The decline was primarily attributable to revenue recognition of CIPS projects based on the percentage of completion method in accordance with TFRS 15, as well as some projects being completed and delivered in 2024. In addition, the performance of some projects did not meet revenue targets. The Company has also optimized its project portfolio by not renewing service contracts for certain PMS projects that did not meet profitability criteria, in order to enhance long-term profitability.

2. Net profit

The Company had net profit of THB 83.2 million for 2025. In comparison, the net profit for 2024 was THB 164.9 million. However, the 2024 results included a gain on sublease of THB 97.1 million from leasing out the commercial area in J-Park Kanchanasuk Parking Building. Excluding this one-time transaction, to reflect the Company's normal operating performance, the normalized net profit for 2024 was approximately THB 67.8 million. On this basis, the Company's net profit from normal operations in 2025 increased by approximately 22.7%.

EBT to Revenue by Segment



The operating performance of each business segment reflects the Company's management in response to changing cost conditions, as follows:

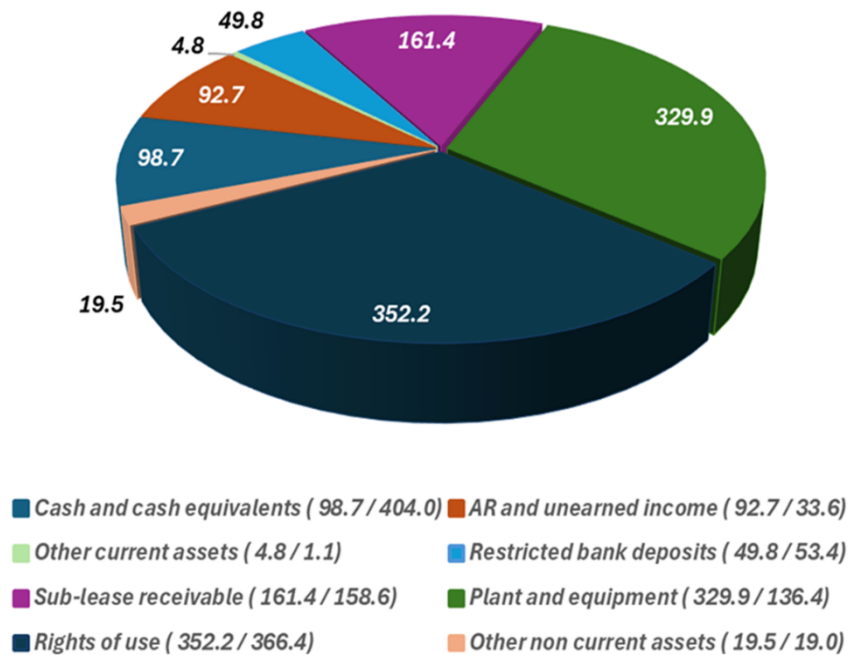
The Parking Service (PS): The average EBT margin was approximately 10%, in line with the Company's target, supporting the stability of the Company's core revenue.

The Parking Management Service (PMS): The average EBT margin was approximately 13%, representing a decrease from the previous year, primarily due to external factors, particularly the increase in the minimum wage, which is a key direct cost of this business segment.

The Consultant and Installation Parking System (CIPS): This business segment remains highly profitable, with a historical average EBT margin exceeding 40%. The Company targets maintaining a minimum EBT margin of no less than 30% and plans to enhance operational efficiency with a view to achieving a target of 50% in the future.

Financial position as of 31 December 2025 (2025/2024 amounts are shown in parentheses)

FY2025 Total Assets (1,109 / 1,172)



The asset structure is as follows:

1. Rights of use (THB 352.2 million, 31 December 2025): This constitutes the largest proportion of total assets, in line with the nature of the business, which involves leasing space for management or subleasing.
2. Plant and equipment (THB 329.9 million, 31 December 2025): This constitutes the second-largest portion of total assets, reflecting investments in infrastructure, parking facilities, and parking control systems, consistent with the expansion of the Company's construction projects.
3. Sub-lease receivable (THB 161.4 million, 31 December 2025): This constitutes represents the present value of cash inflows expected to be received from the sublease of commercial space over the contractual term.

The Chairperson asked if any shareholders had questions or comments about this agenda.

Miss Bussakorn Ngampasutadon (the shareholder present in person) has the following question:

Question 1: How does management manage risks related to the current crisis in the Middle East?

Mr. Santipol Jenwattanaphaisarn, Vice Chairman of the Board of Directors / Chief Executive Officer, responded as follow:

In managing risks during the ongoing conflict in the Middle East, the Company has identified two key areas, as follows:

- 1) Revenue impact: Higher oil prices have resulted in reduced usage of private vehicles, adversely affecting the Company's revenue. This is an external factor beyond the Company's control. However, the Company has undertaken cost optimization and expense management measures, drawing on its experience during the COVID-19 pandemic. From a short-term perspective, the Company's revenue in March 2026 increased year-on-year, and there are no immediate concerns regarding revenue.
- 2) Cost risk: Due to the nature of project-based operations and potential shortages of construction materials, certain projects, such as CIPS projects, may be affected by material supply constraints and cost volatility. However, the Company maintains an appropriate level of backlog and continues to develop its parking management system technology, enabling it to retain a competitive advantage in the current market. The Company has received strong interest from multiple projects, which supports revenue generation and partially mitigates potential risks. In addition, the Company has implemented cost risk management measures by procuring and stockpiling construction materials in advance, when they are still available at existing cost levels, to mitigate the impact of future price fluctuations.

Question 2: As reported by management, what is the nature of the losses incurred in the Company's loss-making projects. (Certain projects did not achieve their targeted revenue)

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

The nature of the losses in the projects was primarily driven by personnel-related costs, particularly in projects operated under the parking management service (PMS) business model, such as One Bangkok, Queen Sirikit National Convention Center (QSNCC), and The PARQ, which require a large number of staff to operate. In addition, a high staff turnover rate, resulting from the working environment at the operating sites, led to higher management costs. Furthermore, certain contractual terms imposed by clients were not conducive to the Company's profitability. As a result, the Company decided to discontinue such projects in order to limit risks and reduce the impact on overall performance.

Question 3: As reported by management on the Company's 2025 operating results, there appears to be an inconsistency between Revenue by Segment and Earnings Before Tax (EBT) by Segment. Although management stated that revenue is expected to grow, it does not appear to show clear growth. Is this interpretation correct?

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

With regard to the 2025 operating results by segment, there appears to be an inconsistency between Revenue by Segment and Earnings Before Tax (EBT) by Segment, as well as an observation that revenue may not have grown as expected. The Company would like to clarify that the decline in segment EBT from approximately THB 43 million to THB 36 million was mainly due to the early stage of revenue recognition. During the previous year, the Company commenced operations of the J-Park Kachanasuk Parking Building. Related costs, such as depreciation and operating expenses, are recognized in full from the commencement of operations, while parking fee revenue gradually increases in line with customer utilization over time. Therefore, it is typical for projects in their initial stage to experience lower segment profitability. Over time, revenue is expected to grow in line with increasing usage, eventually reaching full-year revenue recognition and profitability of the project.

Question 4: As reported by management on future projects, what types of projects are these?

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

For future projects, the Company is unable to provide a detailed breakdown by project type due to the large number and diversity of projects under management consideration for investment decisions, with the aim of maximizing benefits for the Company and its shareholders. However, overall, the majority of projects remain within The parking service business (PS), which is consistent with the management's previous clarification. This is the Company's core business and area of expertise, in which the Company has readiness and competitive advantages in its operations.

Question 5: How long does it take for a project to generate revenue after the Company invests in it?

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

Based on historical data, construction projects, for example the J-Park Kanchanasuk Parking Building, require approximately 2 years of construction. Revenue growth is expected to take approximately 6–8 months. However, the period for revenue ramp-up depends on the characteristics of each location.

Question 6: Based on the Company's headcount, the Company has approximately 722 employees and generates total revenue of approximately THB 500 million per year, resulting in an average revenue per employee of around THB 0.7 million per year. Does the Company consider this level to be appropriate for a business in the service sector?

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

The average revenue per employee calculation may not be directly comparable, given the Company's specific workforce structure. Of the total 722 employees, approximately 500–600 are daily employees, while around 100 are permanent employees. Accordingly, any assessment of efficiency or revenue per employee should be analyzed by employee group to better reflect the true nature of the Company's operations.

Question 7: For the parking service business (PS), what is the typical contract duration, and what is the approximate payback period?

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

The contract duration for Parking Services (PS) projects depends on the mutually agreed terms between the Company and its customers for each project; therefore, it cannot be fixed in advance. As for the payback period, it varies depending on the nature of each project, the scale of investment, and contractual terms. However, most projects are relatively short-term investments and therefore tend to have a relatively quick payback period.

Question 8: The Company's business model is considered relatively new in Thailand. However, its growth rate is not as high as that of new businesses in certain other industries. What are the key factors contributing to this?

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

The Company has developed and managed its system into a standardized and clearly structured business, evolving from previously fragmented small-scale operators. Regarding rapid growth, there are certain limitations arising from user behavior, particularly the preference of a significant number of users for free parking spaces, despite managed parking facilities offering greater convenience and more comprehensive systems. In addition, certain investment formats, such as parking building construction, require a longer development period before generating revenue, resulting in gradual growth. However, should future market conditions and user behavior shift toward greater utilization of paid parking services, the Company has the potential to achieve higher growth rates. At present, most competitors in the market remain small local operators, which generally lack the capability to develop into a business system at the same level as the Company.

Mr. Santipol Jenwattanaphaisarn, Vice Chairman of the Board of Directors / Chief Executive Officer, responded as follow:

The Company is focused on long-term growth. Based on its strategic plan, more pronounced growth is expected to be evident over the next three years.

Question 9: Are there other competitors entering the same market in which the Company is currently operating?

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

Currently, other competitors have entered the market; however, the Company believes that no competitor yet possesses the potential to develop or operate at the same level. This is due to company competitive advantages in terms of extensive area coverage and operational experience.

Miss Gesiree Panthura (Proxy from the Thai Investors Association) provided the following recommendations:

Labor cost are a critical factor affecting the Company's operations. It is recommended that this issue should look beyond simple cost-cutting or discontinuing business lines, as this may negatively impact revenue-generating opportunities in specific segments. Instead, the Company should consider broader human resource strategies, covering both Human Resource Management : HRM and Human Resource Development : HRD, to control costs while simultaneously increasing productivity. This may include the integration of technology or automation to reduce the labor cost issue. Furthermore, given the Company's modern image and innovative reputation, it is suggested that further internal discussions be held to explore these strategic directions.

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

Previous project cancellations were primarily driven by labor cost, involving both controllable and uncontrollable factors. The Company has neither neglected nor avoided this issue; as a responsible operator, company have strictly adhered to government laws and measures at all times. Our goal is to shift toward unmanned operations; however, we still maintain a hybrid model (human + technology) because some areas and customer segments still require human interaction. For the cancelled projects, we exhausted multiple HR management strategies. It is important to note that some staffing adjustments were mandated by partners, resulting in additional, non-refundable costs that have been recognized as expenses per accounting standards. Our long-term strategy involves reducing staff reliance through platform development and familiarize users with automated systems, though we acknowledge that a 100% unmanned transition is not yet possible in all areas.

Miss Gesiree Panthura (Proxy from the Thai Investors Association) has the following question:

Question 1: The financial performance across 2023, 2024, and 2025 seems to show a downward trend overall. Specifically, the ROA was 11% in 2023, peaked at 17% in 2024, but fell significantly to 7% in 2025. This indicates a lack of consistent growth. Since many companies are likely facing similar challenges, what is management's strategy to resolve this and improve our returns?

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

As explained regarding the figures presented, the current performance is a result of accounting mechanics. The Company has made consistent progress, particularly with two large-scale projects during 2024 and 2025. These projects have a combined value of approximately THB 1,000 million, representing a significantly higher investment volume than in the past. This value has been recorded as assets, thereby increasing the denominator in the Return on Assets (ROA) calculation. Meanwhile, revenue from these projects cannot yet be fully recognized, and one project remains under construction, resulting in temporarily low revenue and profit levels. Consequently, as revenue (the numerator) remains modest while total assets (the denominator) increase, the ROA naturally declines. However, once the projects are completed and generate regular income, revenue and profit will rise. Simultaneously, asset values will gradually decrease through depreciation, leading to an improved financial ratio trend. Regarding these concerns, management is monitoring the situation closely and confirms that there are currently no idle assets (non-performing assets). We ask shareholders to remain confident in our long-term business growth.

Question 2: For the year 2026, the Company expects to recognize revenue from four projects, with six more projects in the pipeline. Is it correct that a total of 10 projects will be recognizing revenue in 2026?

Mr. Santipol Jenwattanaphaisarn, Vice Chairman of the Board of Directors / Chief Executive Officer, responded as follow:

The first four projects were secured in 2025 and have already commenced operations, with revenue starting to flow in 2026 specifically, one in January, two in February, and one in May. As for the other six projects, company anticipate securing these throughout Q2 to Q4 of 2026. It is important to note that revenue from these new projects will not be realized over the

full fiscal year. Instead, recognition will vary by project, with some contributing for only one quarter, while others may span two quarters.

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

Revenue recognition for each project depends on its specific nature and readiness. More complex projects may require an initial preparation period, which could delay the start of revenue recognition. Consequently, it is possible that not all of the six aforementioned projects will generate immediate revenue; however, securing these jobs represents the initial phase of work that will ensure a steady stream of revenue in the following stages.

Question 3: Based on the revenue from these four projects alone, does management anticipate that the ROA will trend upward?

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

ROA is expected to trend upward in the following year.

Question 4: Regarding the six projects planned for 2026, which are expected to have a two-year implementation period, the Company's assets will increase due to this additional investment. Consequently, when net income is weighed against this expanded asset base, is the ROA likely to decrease further by the end of 2026?

Mr. Santipol Jenwattanaphaisarn, Vice Chairman of the Board of Directors / Chief Executive Officer, responded as follow:

The six projects planned for 2026 are not large-scale investments similar to the Golden Jubilee Medical Center Parking Building project. Instead, most of these projects are short-term investments. For example, the four projects already secured require a system installation period of only about three months, after which they can commence operations and recognize revenue immediately. All ten projects fall under the Parking Service (PS) business segment such as the Nakhon Si Thammarat Airport and Lan Khon Mueang parking projects. These involve low capital expenditure, short turnaround times, and the ability to generate revenue relatively quickly.

Question 5: In Section 3 of the Form 56-1 One Report, the auditor identified the Key Audit Matter : KAM regarding revenue recognition from Consultant and Installation Parking System (CIPS) contracts. Could management or the auditor please provide further clarification on why this

specific issue was designated as a Key Audit Matter, and what significance it holds for the preparation of the Company's financial statements?

Mr. Sudwin Panyawongkhanti, Director / Chief Financial Officer, responded as follow:

Financial statements audited by PricewaterhouseCoopers ABAS Ltd. (PwC) must include Key Audit Matters : KAM, which are issues the auditor deems to be of significant importance or involving high complexity during the audit process. In this case, revenue recognition from projects was identified as a KAM because it involves a high degree of management judgment and assumptions. Typically, matters involving significant management discretion are selected as KAM. However, the Company has provided comprehensive data and supporting evidence to justify these judgments. After thorough review and testing, the auditor concluded that these assumptions are appropriate and acceptable. The selection and disclosure of this KAM is a standard practice in auditing reports to ensure that financial statement users are aware of the specific areas that required significant auditor attention.

Question 6: While I acknowledge that KAM disclosures follow auditing standards, I believe shareholders need more clarity, especially given that several listed companies have recently faced financial reporting issues. Could the auditor please elaborate on the revenue recognition issue mentioned in the report? What are the specific risks involved, and what was your approach to auditing this particular area?

Mr. Krit Chatchavalwong, auditor from PricewaterhouseCoopers ABAS Ltd. (PwC) , responded as follow:

The Key Audit Matter : KAM identified in the report represents an area that required significant attention during our audit of the Company's financial statements. Regarding project revenue recognition, we determined that it involves a substantial degree of management judgment and assumptions. We highlighted this to ensure that users of the financial statements understand the inherent complexity of these transactions. Throughout the audit process, we performed comprehensive procedures as detailed in the report, including testing revenue calculations, verifying actual costs incurred, and assessing the appropriateness of revenue recognition and cost estimates for each project. Following our review, we concluded that the Company's revenue recognition and cost estimations are appropriate and comply with relevant standards. Therefore, identifying this as a KAM does not imply any irregularity; rather, it reflects a

material and complex area that has been thoroughly scrutinized. We found no issues that would impact the confidence of the financial statement users.

Mr. Supot Uachailertkul (the shareholder present in person) has the following question:

Given that the Company's business model stands out from others on the SET, does the management team have plans to diversify into sectors other than land-based developments in the future?

Mr. Santipol Jenwattanaphaisarn, Vice Chairman of the Board of Directors / Chief Executive Officer, responded as follow:

The Company business strategy covers various dimensions of infrastructure. In the air transportation dimension, company is currently involved in parking lot and parking building projects for several airports, including Nakhon Si Thammarat, Ubon Ratchathani, and Khon Kaen. Regarding train transportation dimension, the Company has been contracted for parking facilities and/or parking payment systems by key agencies such as the State Railway of Thailand (SRT) and the Mass Rapid Transit Authority of Thailand (MRTA). This reflects a business model deeply integrated with transportation and mobility systems. As for water transportation dimension, the Company is currently exploring and evaluating potential investment opportunities.

Then the Chairperson informed that no voting on this agenda and go on next agenda.

Agenda 3: Approval of the audited financial statements for the year ended December 31, 2025.

The Chairperson informed the Meeting about the financial statements for the year ended 31 December 2025 was in Attachment 3, which the Audit Committee has reviewed, and was audited by Mr. Krit Chatchawalwong, an external auditor from PricewaterhouseCoopers ABAS Ltd. This agenda must be approved by a majority vote from the shareholders who attend the meeting and cast their votes. The Chairperson asked if any shareholders had questions or comments about this agenda.

Since no shareholders had any questions or comments about this agenda, the Chairperson asked the Meeting to consider approving the financial statements for the year ended 31 December 2025 and acknowledging the auditor's report.

Resolution: The Meeting had unanimously approved the financial statements for the year ended 31 December 2025, and acknowledged the auditor's report as proposed by vote as follows:

Approved	236,912,337	Votes	equivalent to 100.00 percent
Disapproved	0	Vote	equivalent to 0.00 percent
Abstained	0	Vote	(Not constituted as voted)
Voided Ballot	0	Vote	equivalent to 0.00 percent

Note: In this agenda, there were more shareholders attending the Meeting than at the beginning of the Meeting, totally number of share increasing of 508 shares.

Agenda 4: Approval of the declaration of dividend for the year 2025.

The Chairperson assigned Mr. Sudwin Panyawongskanti, Chief Financial Officer, to present this matter to the Meeting for consideration. He informed the Meeting that the Company proposed to pay a dividend for the year 2025 in the form of cash dividend at the rate of THB 0.10 per share, totaling THB 40,000,000, to shareholders entitled to receive dividends as listed in the shareholders' register on the Record Date of April 28, 2026. The dividend payment date is scheduled for May 20, 2026. This agenda item requires approval by a majority vote of the shareholders present at the Meeting and casting their votes. The Chairperson then asked whether any shareholders had any questions or comments regarding this matter.

Since there were no shareholders with any questions or comments about this agenda, the Chairperson then asked the meeting to consider approving the dividend payment for the year 2025.

Resolution: The Meeting unanimously resolved to approve the dividend payment for the year 2025 to shareholders at the rate of THB 0.10 per share, as proposed, with the voting results as follows votes;

Approved	236,912,337	Votes	equivalent to 100.00 percent
Disapproved	0	Vote	equivalent to 0.00 percent
Abstained	0	Vote	(Not constituted as voted)
Voided Ballot	0	Vote	equivalent to 0.00 percent

Agenda 5 : Approval of the remuneration of the Board of Directors and other committees for the year 2026.

The Chairperson informed that the Board of Directors has considered the opinions of the Nomination and Remuneration Committee that It is deemed appropriate to propose that the shareholders' meeting approve the determination of remuneration for the Board of Directors and other committees for the year 2026, with in the amount not exceeding Baht 1,000,000 and as for executive directors, they will not receive meeting allowance. The details are as follows:

Position	Meeting allowance
Board of Directors	
- Chairperson	Baht 35,000 / person / time
- Directors	Baht 15,000 / person / time
Board of Audit Committee	
- Chairperson	Baht 20,000 / person / time
- Committee	Baht 15,000 / person / time
Board of Risks and Sustainability Management Committee	
- Chairperson	Baht 20,000 / person / time
- Committee	Baht 15,000 / person / time
Board of Nomination and Remuneration Committee	
- Chairperson	Baht 20,000 / person / time
- Committee	Baht 15,000 / person / time

This agenda must be approved by a vote of not less than two-thirds (2/3) of the total number of votes of shareholders present at the Meeting. The Chairperson asked if any shareholders had questions or comments about this agenda.

Since no shareholders had any questions or comments about this agenda, the Chairperson then asked the meeting to consider and approve of the remuneration of the Board of Directors and other committees for the year 2026.

Resolution: The Meeting had unanimously resolved to approve of the remuneration of the Board of Directors and other committees for the year 2026. as proposed with the following votes;

Approved	236,912,337	Votes	equivalent to 100.00 percent
Disapproved	0	Vote	equivalent to 0.00 percent
Abstained	0	Vote	(Not constituted as voted)
Voided Ballot	0	Vote	equivalent to 0.00 percent

Agenda 6 : Approval of the appointment of directors to replace whose terms are due to expire in 2026.

The Chairperson informed that the Board of Directors has considered the opinions of the Nomination and Remuneration Committee. It is seen that the persons nominated this time have gone through the screening process of the Nomination and Remuneration Committee to have appropriate qualifications for the Company's business operations. This year, two directors retired by rotation from their positions as follows:

- 1.) Mr. Sudwin Panyawongkhanti Company Director/Chief Financial Officer
- 2.) Miss Jutamas Wilailertpongpun Company Director/Chief Technology Officer

In this regard, the Board of Directors has considered the opinions of the Nomination and Remuneration Committee. It is seen that all two persons have the appropriate knowledge, abilities, skills, and expertise in the business that is beneficial to the Company's operations. They possess all the qualifications to perform duties with caution, morality, and ethics and can successfully complete assigned missions, which benefits the Company. According to the Public Limited Companies Act and the Securities and Exchange Act, they do not have prohibited characteristics. Therefore, it is considered appropriate to propose to the shareholder meeting to consider and approve the appointment of the two directors due to retire by rotation and return to the director position for another term. This agenda requires a vote to approve the appointment of individual directors with a majority vote from the shareholders who attend the meeting and cast their votes.

6.1) Mr. Sudwin Panyawongkhanti (Company Director/Chief Financial Officer)

Since no shareholders had any questions or comments about this agenda, the Chairperson asked the meeting to consider and approve Mr. Sudwin Panyawongkhanti return to the director position for another term.

Resolution: The Meeting had unanimously resolved to approve the appointment of Mr. Sudwin Panyawongkhanti (Company Director/Chief Financial Officer) for another term, as proposed with the following votes;

Approved	226,825,737	Votes	equivalent to 100.00 percent
Disapproved	0	Vote	equivalent to 0.00 percent
Abstained	10,086,600	Votes	(Not constituted as voted)
Voided Ballot	0	Vote	equivalent to 0.00 percent

6.2) Miss Jutamas Wilailertpongpun (Company Director/Chief Technology Officer)

Since there were no shareholders with any questions or comments about this agenda, the Chairperson asked the meeting to consider and approve the appointment of Miss Jutamas Wilailertpongpun to return to the director position for another term.

Resolution: The Meeting had unanimously resolved to approve Miss Jutamas Wilailertpongpun (Company Director/Chief Technology Officer) for another term, as proposed with the following votes;

Approved	226,825,737	Votes	equivalent to 100.00 percent
Disapproved	0	Vote	equivalent to 0.00 percent
Abstained	10,086,600	Votes	(Not constituted as voted)
Voided Ballot	0	Vote	equivalent to 0.00 percent

Agenda 7: Approval of the appointment of the Company's auditor and the determination of the auditor's remuneration for the year 2026.

The Chairperson informed that the Board of Directors has considered the opinions of the Audit Committee. It is considered appropriate to propose to the shareholders' meeting to consider approving the appointment of auditors from PricewaterhouseCoopers ABAS Limited to be the Company's external auditors for 2026 as follows:

- | | |
|--------------------------------|---|
| 1) Miss Sanicha Akarakittilap | Certified Public Accountant No. 8470 or |
| 2) Miss Nopanuch Apichatsatien | Certified Public Accountant No. 5266 or |
| 3) Miss Varaporn Vorathitikul | Certified Public Accountant No. 4474 |

By designating one of the auditors on the list presented above as the Company's external auditor for the fiscal year ending 31 December 2026, and determining the audit compensation for the year 2026 of Baht 2,120,000. This agenda must be approved by a majority vote from the shareholders who attend the meeting and vote. The Chairperson asked if any shareholders had questions or comments about this agenda.

Since there were no shareholders with any questions or comments about this agenda, the Chairperson then asked the meeting to consider approving the appointment of the Company's auditor and the determination of the auditor's remuneration for the year 2026.

Resolution: The Meeting had unanimously resolved to approve the appointment of the Company's auditor and the determination of the auditor's remuneration for the year 2026. as proposed with the following votes;

Approved	226,825,837	Votes	equivalent to 100.00 percent
Disapproved	0	Vote	equivalent to 0.00 percent
Abstained	10,086,500	Votes	(Not constituted as voted)
Voided Ballot	0	Vote	equivalent to 0.00 percent

Agenda 8 : Consider other matters (if any)

The Chairperson informed the meeting that this agenda items were scheduled for the shareholders to ask questions, discuss, or make suggestions relating to this meeting to the Board of Directors and the Company's management (if any). Therefore, no other matters will be presented to the Meeting for consideration and approval, and there was no voting on this agenda.

Since there were no further questions, the Chairperson thanked all shareholders and proxies who kindly gave up their valuable time to attend the Meeting to be informed a report on the Company's operating results for the past year 2025 and considered other agenda items related to the Company. The Meeting closed at 11.51 a.m.

Signature Chairperson of the Meeting
(Mrs.Vipa Pattanavanichkul)

Signature Company secretary/minutes recorder
(Miss Wasana Jaijit)