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PARKING MANAGEMENT

Invitation to the
2026 Annual General Meeting of Shareholders

Jenkongklai Public Company Limited

20 April 2026 at 10:00 a.m.

THE MITR-TING ROOM meeting room, 5th floor

Samyan Mitrtown Building, Rama 4 Rd.

Wangmai Subdistrict, Pathumwan District, Bangkok

17 March 2026

Subject: Invitation to the 2026 Annual General Meeting of Shareholders

Dear Shareholders of Jenkongklai Public Company Limited.

Attachment:

1. Copy of the minutes of the Annual General Meeting of Shareholders for the year 2025
2. Form 56-1 One Report for the year 2025
3. Financial statements for the year ended December 31, 2025
4. Details of dividend payment for the year 2025
5. List of auditors and auditor compensation for the year 2026
6. Information on those nominated for appointment as directors to replace directors who retire by rotation
7. Clarification regarding documentation evident for the right to attend the meeting
8. Independent directors' information for use when appointed as shareholders' proxies.
9. Proxy Form A, B, and C.
10. Declaration for Personal Data Protection Act - PDPA
11. Map of the meeting location

The Board of Directors of Jenkongklai Public Company Limited has resolved to set the date for the 2026 Annual General Meeting of Shareholders on 20 April 2026, at 10:00 a.m. at THE MITR-TING ROOM meeting room, 5th floor, Samyan Mitrtown Building, Rama 4 Road, Wangmai Subdistrict, Pathumwan District, Bangkok, to consider various matters as per the following agendas.

Agenda 1: Consideration of approval of the minutes of the 2025 Annual General Meeting of Shareholders, held on 10 April 2025.

Purpose and reason

The Company held the 2025 Annual General Meeting of Shareholders on 10 April 2025, and a minute of the meeting was documented, for which a copy is attached (Attachment 1.) in this invitation.

Opinion of the Board of Directors

The said minutes have been recorded correctly and completely. It is deemed appropriate to propose that the shareholders' meeting approve the said minutes.

สำนักเลขานุการบริษัท

โทรศัพท์ 02-114-8222

Email: wasana.j@jenparking.com

Note: This agenda must be approved by a majority vote of the number of votes of shareholders who attend the meeting and cast their votes.

Agenda 2: To acknowledge the Company's performance results for the year 2025.

Purpose and reason

A report of the Company's operating results for the year 2025 appears in Form 56-1 One Report that was sent to shareholders along with the invitation to this meeting (Attachment 2.)

Opinion of the Board of Directors

The Company's Board of Directors considered and agreed that it should be presented to the shareholders at the meeting to acknowledge the Company's operating results for the fiscal year 2025.

Note: This agenda does not require a shareholder vote because it is an agenda for information.

Agenda 3: To consider and approve the audited financial statements for the year ended December 31, 2025.

Purpose and reason

To comply with the Public Limited Companies Act B.E. 2535, which requires the Company to prepare annual financial statements for the year ended, the Company's financial statements for the year ended December 31, 2025, have been reviewed by the audit committee and have been audited by the Company's auditor. It is to propose to the shareholders' meeting for consideration and approval. The significant information of the financial statements for the year ended December 31, 2025, are summarized as follows:

(Currency: Thai Baht)

Details	Financial Statements	
	2024	2025
Total assets	1,172,610,509	1,109,271,617
Total liabilities	428,905,061	301,783,471
Shareholders' equity	743,705,448	807,488,146

Details	Financial Statements	
	2024	2025
Total revenue	559,854,293	549,488,949
Net profit	164,933,313	83,236,988
Earnings per share (Baht per share)	0.41	0.21

Opinion from the Audit Committee

The Audit Committee considered and reviewed the financial statements for the year ended December 31, 2025, which have been audited and certified by Mr. Krit Chatchavalwong, auditor from PricewaterhouseCoopers ABAS Ltd. It is considered that it is appropriate to propose to the Board of Directors to further propose to the shareholders meeting to consider approving the financial statements for the year ended December 31, 2025, for which a copy forms part of Form 56-1 One Report in the section of “Financial Statements” (Attachment 3.)

Opinion of the Board of Directors

The Board of Directors has considered and agreed to propose to the shareholders' meeting for consideration and approval of the financial statements for the year ending December 31, 2025, which have been reviewed by the Audit Committee and audited by Mr. Krit Chatchavalwong, an auditor from PricewaterhouseCoopers ABAS Limited.

Note: This agenda must be approved by a majority vote of the number of votes of shareholders who attend the meeting and cast their votes.

Agenda 4: To consider and approve the declaration of dividend for the year 2025.

Purpose and reason

The Board of Directors has considered the operating results for the year 2025, in which the Company recorded a net profit of Baht 83,236,988 while there was recorded the retained earning. The Company also had the dividend policy not less than 40% of net profit after deduct all reserves as per relevant law. The Board therefore deems it appropriate to propose the dividend payment for the year 2025 from the operating results for the year 2025 to shareholders in cash at the rate

of Baht 0.10 per share, totaling Baht 40,000,000. The details of the dividend payment compared with the previous year are as follows;

Dividend payments details	2024	2025 (proposed year)
1. Net profit (Million Baht)	164.93	83.24
2. Paid-up shares (shares)	400,000,000	400,000,000
3. Dividend payment per share (Baht)	0.05	0.10
4. Total dividend payment (Million Baht)	20.00	40.00
5. Dividend payment rate (% to net profit after deduct all reserves)	12.77	48.06

Opinion of the Board of Directors

The Board of Directors deems it appropriate to propose to the shareholders' meeting to consider and approve the dividend payment for the year 2025 at the rate of Baht 0.10 per share, totaling Baht 40,000,000 to shareholders whose names appear on the list of shareholders entitled to receive dividends (Record Date) on 28 April 2026, with the dividend payment scheduled on 20 May 2026. The Company had legal reserve reach 10% of capital register, so the Board not propose the allocation of net profit for the year 2025 as additional legal reserve.

Note: This agenda must be approved by a majority vote of the number of votes of shareholders who attend the meeting and cast their votes.

Agenda 5: To consider and approve the remuneration of the Board of Directors and other committees for the year 2026.

Purpose and reason

According to the Public Limited Companies Act, B.E. 2535, Section 90 stipulates that the payment of directors' remuneration shall be following the resolution of the shareholders' meeting, which consists of votes of not less than two-thirds of the total number of votes of shareholders present at the meeting.

Criteria and procedures for offering compensation

The Nomination and Remuneration Committee has considered the remuneration of directors for the year 2026, considering the appropriateness of remuneration in line with duties and responsibilities and assigned responsibilities.

Opinion of the Board of Directors

The Board of Directors has considered and agreed to propose to the shareholders' meeting to approve the determination of the remuneration of directors for the year 2026 within the amount not exceeding THB 1,000,000. The details are as follows:

Position	Meeting allowance
Board of Directors	
- Chairman	35,000 Baht/person/time
- Directors	15,000 Baht/person/time
Audit Committee	
- Audit Committee Chairman	20,000 Baht/person/time
- Audit Committee	15,000 Baht/person/time
Risk management and sustainability committee	
- Risk management and sustainability committee Chairman	20,000 Baht/person/time
- Risk management and sustainability committee	15,000 Baht/person/time
Nomination and Remuneration Committee	
- Nomination and Remuneration Committee Chairman	20,000 Baht/person/time
- Nomination and Remuneration Committee	15,000 Baht/person/time

Note: This agenda must be approved by a vote of not less than two-thirds of the total number of votes of shareholders who attend the meeting.

Agenda 6: Consideration of approval of the appointment of directors to replace directors whose terms are due to expire in 2026.

Purpose and reason

According to the Company's Articles of Association, Article 18, it is stated that “at every annual general meeting, at least one-third (1/3) of the directors must retire from office. If the number of directors cannot be divided into three parts, then the number closest to one-third (1/3) of the directors must retire. In the first and the second years, the directors must, voluntarily or by drawing lots, retire from their positions. In subsequent years, the directors who have been in office the longest shall be the ones to retire from their positions. Directors who retire by rotation may be re-elected to assume the position.” This year, two directors retired by rotation, consisting of:

1. Mr. Sudwin Panyawongkhanti, Company Director/Chief Financial Officer
2. Miss Jutamas Wilailertpongpun, Company Director/Chief Technology Officer

Opinion of the Nomination and Remuneration Committee

The Nomination and Remuneration Committee had selected directors to replace those who had retired from their positions by rotation. They consider as people with knowledge, ability, and expertise in business related to the Company and have a good reputation, leadership, vision, morality, ethics, and attitude toward the Company. It is resolved to propose to the annual general meeting of shareholders to appoint Mr. Sudwin Panyawongkhanti and Miss Jutamas Wilailertpongpun, who had to retire by rotation to re-assume the duty as directors for another term. Details of the brief information of all two people are attached herewith (Attachment 6.).

Opinion of the Board of Directors

The Board of Directors has considered the opinion of the Nomination and Remuneration Committee and believes that the persons nominated this time have passed the screening process of the Nomination and Remuneration Committee and have the qualifications suitable for the Company's business. The Board agreed to propose to the shareholders' meeting to approve the re-elect those 2 directors to serve as director of the Company another term.

Note: This agenda requires a vote to approve the appointment of individual directors with a majority vote of the number of votes of shareholders who attend the meeting and cast their votes.

Agenda 7: To consider and approve the appointment of the Company's auditor and the determination of the auditor's remuneration for the year 2026.

Purpose and reason

Section 120 of the Public Limited Companies Act B.E. 2535 states that "The annual general meeting of shareholders shall appoint an auditor and determine the amount of the company's audit fees every year. The same auditor may be appointed."

Opinion from the Audit Committee

The Audit Committee has considered and selected PricewaterhouseCoopers ABAS Limited to be the Company's auditor for 2026 due to its expertise in auditing. It is an appropriate audit fee rate, including performing his duties well in the past year.

The proposed audit firm is reputable and has no relationship or interest in the Company as executive, major shareholders, or persons related to such persons. Therefore, they are independent in auditing and expressing opinions on the Company's financial statements. The auditor compensation for 2026 is set at Baht 2,120,000, with details compared to the previous year as follows:

Details (Currency: Thai Baht)	2024	2025 (proposed year)	Change (%)
Review fee for the first quarter	240,000	240,000	-
Review fee for the second quarter	240,000	240,000	-
Review fee for the third quarter	240,000	240,000	-
Audit fee	1,400,000	1,400,000	-
Total	2,120,000	2,120,000	-

Opinion of the Board of Directors

The Board of Directors has considered the opinion of the Audit Committee and sees fit to propose to the shareholders' meeting to consider and approve the appointment of auditors from PricewaterhouseCoopers ABAS Limited as the Company's auditors for the year 2026 as follows:

- 1) Miss Sanicha Akarakittilap, Certified Public Accountant No. 8470

Number of years as an auditor signing to certify financial statements for the Company: - year, or

- 2) Miss Nopanuch Apichatsatien, Certified Public Accountant No. 5266

Number of years as an auditor signing to certify financial statements for the Company: - year, or

- 3) Miss Varaporn Vorathitikul, Certified Public Accountant No. 4474

Number of years as an auditor signing to certify financial statements for the Company: - year,

Designating one of the auditors on the list presented above to be the Company's auditor for the accounting period ending on December 31, 2026. The auditor compensation for the year 2026 is set at Baht 2,120,000. Suppose the auditors mentioned above cannot perform his duties. In that case, PricewaterhouseCoopers ABAS Ltd. arranges for another certified public accountant to audit the accounts and express opinions on the Company's financial statements.

Note: This agenda must be approved by a majority vote of the number of votes of shareholders who attend the meeting and cast their votes.

Agenda 8: Other matters (if any)

The Company would like to inform the shareholders that the Board of Directors has designated March 9, 2026, as the date to determine shareholders' rights to attend and vote in the Company's shareholders' meeting (Record Date).

We want to invite shareholders of Jenkongklai Public Company Limited to attend the meeting on the aforementioned date, time, and venue. For effective registration for attending the shareholders' meeting, the Company will open registration for shareholders starting at 9:00a.m. Shareholders who wish to participate can attend the meeting in person or authorize another person to attend and vote on their behalf. If you cannot participate in the meeting in person, please give a proxy to the proxy-holder to attend the meeting using the proxy form as per Attachment 9. The details of the Independent directors for appointed as proxy-holder as per Attachment 8.

In this regard, if any shareholder wishes to receive the information of Form 56-1 One Report in PDF file format, please contact the Company Secretary at wasana.j@jenparking.com or call 02-114-8222. In addition, to facilitate shareholders, the Company has prepared a map of the location of the 2026 Annual General Meeting of Shareholders, as shown in Attachment 11.

Yours sincerely,



(Mr. Santipol Jenwattanaphaisarn)

Chief Executive Officer

Jenkongklai Public Company Limited